

Dear valued customers

We are pleased to announce that our company and AMCO engineering, which focuses on instrumentation-related business as a technology subsidiary of NYK Line, have decided to merge.

We are confident that this merger will lead to further improvements in our services by combining the technological capabilities that both companies have accumulated. We will take this opportunity to strive to further enhance and develop our business so that we can meet your expectations.

If you have any questions or concerns, please do not hesitate to contact us. We appreciate your continued support and look forward to serving you in the future.

Sincerely,  
Kazumasa Okazaki  
President, Boltech Co., Ltd.

### Overview of New Company

Corporate Name	: Japan Field&Marine Engineering Co., Ltd.
Managing Director	: to be assigned
Amalgamation Date	: April 1, 2025 (Scheduled)
Shareholder	: NYK Line (100%)
Business location	: Yokohama, Nagasaki, Kobe

\* The two companies plan to resolve the amalgamation at their respective general shareholder meetings to be held at the end of March 2025.

### Purpose of Integration

The core strategy of the NYK Group's "Sail Green, Drive Transformations 2026" medium-term management plan is to deepen its existing core businesses and invest in new growth businesses. Based on this plan, the Group intends to commercialize the shipping business by developing and selling new

technologies and services.

This business integration is based on this plan's core strategy. By integrating the technologies and expertise of both companies and expanding our sales base, NYK will be able to further strengthen and develop the group's engineering business offshore and onshore.

<Boltech Co., Ltd.>

Paid-in capital : JPY 30 million

Shareholder : NYK 100%

Established : September 1966

President : Kazumasa Okazaki

Location : Yokohama

<AMCO Engineering Corporation>

Paid-in capital : JPY 10 million

Shareholder : NYK Trading Corporation 100%

Established : September 2003

President : Yukitaka Nishimura

Location : Nagasaki